

DATE OF MEETING	Wednesday 12 th July 2023
VENUE	Microsoft Teams

PRESENT	Ann Lloyd- Chair Richard Clark- Independent Member Dafydd Vaughan- Independent Member Philip Robson- Special Advisor
IN ATTENDANCE	Tracy Daszkiewicz- Director of Public health Hannah Evans- Director of Strategy, Planning and Partnerships Paul Solloway- Director of Digital Rani Dash- Director of Corporate Governance Andrew Walker- Strategic Capital Estates Programme Manager Rob Holcombe- Director of Finance and Procurement Lloyd Hambridge- Interim Divisional Director of primary Care and Community Division William Beer- Consultant in Public Health Stuart Bourne- Consultant in Public Health
APOLOGIES	Nicola Prygodzicz- Chief Executive Leanne Watkins- Chief Operating Officer

PPHPC/1207/01	Preliminary Matters
PPHPC/1207/01.1	Welcome and Introductions The Chair welcomed everyone to the meeting, noting that this was the first meeting for Paul Solloway, Director of Digital.
PPHPC/1207/01.2	Apologies for Absence Apologies for absence were noted.
PPHPC/1207/01.3	Declarations of Interest There were no declarations of interest raised to record.



PPHPC/1207/ 01.4	Minutes of the previous meeting The minutes of the meeting held on the 17 th of May 2023 were agreed as a true and accurate record.
PPHPC/1207/ 01.5	Committee Action Log- July 2023 The Committee received the action log. In relation to action PPHPC 0707/08.1, the Chair requested a target date for completion of the review of the Health Board’s Estates Strategy, including the focus on the Mental Health and Learning Disabilities estates plans. Hannah Evans (HE), Director of Strategy, Planning and Partnerships, informed members that conversations around the estate's strategy were being pursued. Members welcomed a full update on the estate’s strategy, for assurance, at the next meeting. In relation to action PPHPC 1611/07, the Chair requested an update on the Committee Risk reports. Rani Dash (RD), Director of Corporate Governance, informed members that a revised risk report would be presented to the Board in June 2023, and then inform future risk reporting to Committees. Members were content with progress made in relation to completed actions and against any outstanding actions.
PPHPC/1207/02	Items for Discussion
	Strategic Partnerships
PPHPC/1207/ 02.1	To receive and discuss the Gwent Marmot Programme <p style="text-align: right;"><i>SB joined the meeting.</i></p> Tracey Daszkiewicz (TD), Director of Public Health, supported by Stuart Bourne (SB), Consultant in Public Health, provided the Committee with an overview of progress of the first phase of the Marmot programme, including the long-term plans and recommendations to tackle health inequalities for the population. Members were informed that Gwent was the first area in Wales to formally utilise the Marmot principles in identifying and addressing health inequalities. TD planned to collaborate with the Director of Digital to improve public



health data analytics and intelligence, to better understand the needs of the population.

Members were reminded of assurance received at the previous meeting, of alignment of the UCL Institute of Health Equity (IHE) Gwent Marmot Region report and the Gwent Public Service Board (PSB) Wellbeing Plan.

An update on the Wellbeing plan was provided to members. TD informed members that the Gwent PSB had not met since the last Committee meeting. A Gwent PSB meeting was scheduled for July 2023, where it was proposed that the Wellbeing Plan would be formally approved. Further updates on the Gwent PSB Wellbeing Plan would be provided at the next Committee meeting.

Action: Director of Public Health

Members were informed that a 'data pack' outlining Gwent Marmot indicators was due to be shared with Local Authority Partners in July 2023.

Members discussed the Gwent PSB Wellbeing Plan, highlighting the importance of clarification of available resources across all partners, including third sector investments across Wales.

Paul Solloway (PS), Director of Digital, queried whether or not there were any digital inclusion recommendations included in the UCL Institute of Health Equity (IHE) Gwent Marmot Region report, noting that digital had a key part to play in health promotion, training and access to services. SB informed members that digital inclusion was discussed at stakeholder events. SB to share key digital recommendations with PS and members outside of the Committee. **Action: Consultant in Public Health**

Members discussed how digital exclusion had a wide-ranging impact on the population, including the inability to access some health services.

Members discussed the Gwent PSB, highlighting the importance of collaborative sign-up regarding proposed changes for the benefit of the population. It was agreed that recommendations for improvement should be specific with clear outcomes which can be evaluated.

The Chair thanked the teams for their collaboration with local authority partners. The Committee **NOTED** the report.



	<p>Presentation slides to be shared with members. Action: Secretariat (complete)</p> <p style="text-align: right;"><i>SB left the meeting.</i></p>
<p>PPHPC/1207/02.2</p>	<p>To receive and discuss an overview of recent business of the Regional Partnership Board (RPB)</p> <p>Hannah Evans (HE), Director of Strategy, Planning and Partnerships, provided the Committee with an update on the work of the Regional Partnership Board (RPB), including an overview of delivery in 2022/2023.</p> <p>Members were informed of the following key points; -</p> <ul style="list-style-type: none"> • The Health Board was tasked with piloting a dashboard measuring the impact of RPB funding on the population of Gwent; last year funded schemes reached over 75,000 people in the Gwent area. • Welsh Government had commissioned a national funding evaluation, with phase one due to be complete at the end of 2023 and phase two in 2024. • A proposed approach to local evaluation using baselines in the needs assessment and commitments in the Gwent RPB Area Plan was planned to be presented to the RPB in September 2023 for endorsement. • The Welsh Government requirement for submission of a ten-year Regional Strategic Capital Plan was discussed. Members were informed that a draft would be presented to the RPB in September 2023. • The RPB meeting in July will focus on the RPB Winter Plan, capital plans and the delivery of the Frailty Programme, with an update to come back to the next Committee meeting. <p>The Chair discussed the importance of the evaluation of how the RPB should operate in the future, noting its responsibilities, and welcomed the local evaluation of non-statutory bodies being discussed at the meeting of the RPB in September. It was noted that Professor Marcus Longley was undertaking a national evaluation of the effectiveness of the RPB.</p> <p>The Committee RECEIVED the report for ASSURANCE.</p>



To receive an update on the development of the Neighbourhood Care Networks

WB and LH joined the meeting.

Hannah Evans (HE), Director of Strategy, Planning and Partnerships, supported by William Beer (WB), Deputy Director of Primary Care, and Lloyd Hambridge (LH), Interim Divisional Director of Primary care and Community, provided an update on the development of the Neighbourhood Care Networks (NCNs).

Members were informed of the development of the NCN Programme against the Ministerial milestones for 2022/23.

LB informed members of the professional collaborative launch events that had taken place on the 11th of July 2023 for Community Pharmacy, Dental and Optometry, noting keen interest and engagement.

WB informed members that the intent of the new NCN planning structure was to improve the alignment of Regional Partnership Board (RPB), Integrated Services Partnership Board (ISPB) and NCNs. The plan to deliver the Area Plan, alongside Place Based Care, whilst progressing with the Primary Care Model for Wales was noted.

Philip Robson (PB), Special Advisor suggested that ISPB and NCN's committed to a local level integration of services and take the proposal to the RPB. LH informed members that the teams plan on taking the integrated service approach through the ISPB and NCNs, with proposals through to the RPB, starting with integration of services in Blaenau Gwent.

The Chair requested that a presentation on outlined plans for Place Based Care be presented to the Regional Partnership Board (RPB). **Action: Interim Divisional Director of Primary Care and Community**

The Chair thanked the team for the update.

The Committee **RECEIVED** the report for **ASSURANCE**.

WB and LH left the meeting.



<p>PPHPC/1207/02.4</p>	<p>Strategic Planning and Developments</p> <p>To receive and discuss the review of Capital Programme Governance Arrangements <i>AW joined the meeting.</i></p> <p>Hannah Evans (HE), Director of Strategy, Planning and Partnerships, supported by Andrew walker (AW), Strategic Capital Estates Programme Manager, provided the Committee with an overview of the revised and improved arrangements for the management and governance of Strategic Capital and Discretionary Capital within the Health Board.</p> <p>HE informed members that the report outlined part 1 of the improved arrangements, noting that further work was required.</p> <p>AW informed members that there had been six audit reports on the capital projects over the past six months. Proposed revised arrangements outlined in the report addressed some of the recommendations, to further strengthen the management of Capital projects within the Health Board.</p> <p>The Chair questioned whether or not the same governance arrangements would be applied to the Regional Partnership Boards (RPB) capital programme. HE informed members that there would be connectivity between the workstreams of the Health Board’s Strategic Capital and Estates Group and the RPB’s Regional Capital Group. The Health Board applied the same governance arrangements to capital projects worked in partnership. The Chair requested that the Health Board’s review of Capital Governance arrangements be presented at a future meeting of the RPB. Action: Director of Strategy, Planning and Partnerships</p> <p>Philip Robson (PR), Special Advisor, requested assurance on whether or not the service redesign teams were connected to the capital planning teams at a regional level from the outset of discussions around service design. Updates would be provided to through future updates to the Committee.</p> <p>The Committee RECEIVED the report and ENDORSED the following;</p> <ul style="list-style-type: none"> • The proposed revised capital governance hierarchy
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- The Terms of Reference & Membership of the proposed Strategic Capital and Estates Board
- The proposed revised Project Board and SRO arrangements
- The need to thoroughly review and update the Capital Procedures and the relevant Standing Financial Instructions by the end of September 2023.

AW left the meeting.

**PPHPC/1207/
02.5**

To receive and discuss an update on Regional Planning

Hannah Evans (HE), Director of Strategy, Planning and Partnerships, provided the Committee with an update of progress in respect of ongoing regional and South Wales service planning programmes.

The following additional updates were provided to the Committee; -

- Regional Ophthalmology programme: The Health Boards were awaiting a decision on the interim capital business case for Cataract Recovery by Welsh Government, noting the risk based upon potential delays.
- Regional Orthopaedic Programme: a workshop had taken place in June 2023, with positive feedback and strong representation from the Health Board. A more detailed update on potential opportunities outlined during the workshop will be included at the next meeting.
- Regional Diagnostics: potential opportunities for regional training were discussed, noting interest from Health Education Inspectorate Wales (HEIW) for a regional academy model for diagnostics. In addition, potential opportunities for regional screening services; further planning work was required.
- Cancer Services: a partnership meeting had taken place between Executives from the Health Board and Velindre NHS Trust. The development of a cancer unit and the restating of the roles, responsibilities and joint commitment to the Satellite Radiotherapy Unit were discussed.
- Thoracic Services: There was an outline business case in development for Thoracic surgery, noting the challenging timescales. There will be stakeholder



event in September 2023 to launch the final business case and test service models and pathways.

- Hepato-Biliary and Pancreatic Surgery: Future options for a combined single site based either in Cardiff or Swansea were discussed. A paper outlining the detailed proposal for Hepato-Biliary and Pancreatic Surgery would be shared with members outside of the meeting. **Action: Director of Strategy, Planning and Partnerships**

Members were pleased to see progress on regional planning. The Chair flagged that the Thoracic Services decision had been made six years previously, and the business case was still outstanding.

Dafydd Vaughan (DV), Independent Member, discussed the plans for an Ophthalmology Electronic Patient Record. DV had participated in recent discussions with Digital Health Care in Wales and flagged that the Ophthalmology Electronic Patient Record was not on the list of planned programs. A detailed update on the plans and progress of the Ophthalmology Electronic Patient Record (Open Eyes Project), to be shared with members outside of the meeting. **Action: Director of Digital**

The Committee **NOTED** the report.

Review of development of plans in respect of the key Clinical Future Priorities

**PPHPC/1207/
02.6**

To receive and discuss an overview of the Clinical Futures Programme

Hannah Evans (HE), Director of Strategy, Planning and Partnerships, provided the Committee with an update on the progress of the Clinical Futures Programme, aligning to the Health Board's Integrated Medium-Term Plan (IMTP).

Members were informed that key deliverables and milestones for each of the Clinical Futures priority areas had been developed. 'Programmes on a page' for each Clinical Future priority area would be shared with members outside of the meeting. **Action: Director of Strategy, Planning and Partnerships**

HE outlined the reconfiguration of the eLGHs. The following was discussed;



- The challenges to maintaining rehabilitation Stroke services across three sites; members were assured that a paper would be presented at the meeting of the Board in July 2023 to discuss this in further detail.
- Homeward Bound Wards: an assessment of the impact on patient care and services would be included in the Winter Plan evaluation report being presented to the Board in July 2023. HE informed members that the Homeward Bound Wards had not delivered as expected, with best practice informing new plans in the Health Board's Winter Plan.
- The Medical Director was leading a workstream to evaluate the pathways for patients presenting at the front door as General Internal Medicine (GIM) patients. Early data indicated that GIM patients currently had the longest waits.
- Minor Injury Units: based upon workforce sustainability issues and low demand, a proposal to align the out of hours services at Nevil Hall Hospital with those at Ysbyty Ystrad Fawr had been endorsed by the Executive Team. Further discussions would take place with stakeholders prior to finalised changes.

Philip Robson (PR), Special Advisor, suggested that more conversations and/or communications needed to take place with communities, focusing on clinical futures priorities and service changes and delivery since the opening of the Grange University Hospital (GUH). HE endorsed the idea of re-energising conversations with the population. The Chair stated that the objectives of the Clinical Futures programme should be the delivery of cost effective, affordable and sustainable services.

The Chair requested that the Health Board propose an embedded integrated community-based system alongside the eLGHs, ensuring that the population in each area were confident that core services are available.

Members welcomed further conversations on eLGHs with the Chief Operating Officer.

The Committee **NOTED** the report.



PPHPC/1207/ 03.1	<p>PHW- Working Together for a Healthier Wales- Our Long-Term Strategy 2023-2025</p> <p>The Committee RECEIVED the report for INFORMATION.</p>
PPHPC/1207/ 04	<p>Other Matters</p>
PPHPC/1207/ 04.1	<p>Items to be Brought to the Attention of the Board and Other Committees</p> <p>The Chair requested that there were Board Briefing sessions on the following;</p> <ul style="list-style-type: none"> • Gwent Marmot programme • eLGH updates and issues. <p>Rani Dash (RD), Director for Corporate Governance, stated that these will be picked up in the Board Briefing refresh session in September 2023. Action: Director of Corporate Governance</p>
PPHPC/1207/ 04.2	<p>Any Other Urgent Business</p> <p>There were no further matters arising to be discussed.</p>